## 1H 2016 IFRS Results and Potash Market Overview

## Webcast & Conference Call

### 29 August 2016



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# Softening of the key markets along with severe export potash price decline resulted in weaker performance in 1H 2016



US\$ million	1H2016	1H2015	Δ	%	Summary	
Sales volume, thousand tonnes	4,868	5,601	(734)	(13%)	<ul> <li>1H 2016 was marked by a decline in potash demand and prices across major markets</li> </ul>	
- Export sales	3,786	4,587	(801)	(17%)	<ul> <li>Potash shipments declined as China and India delayed signing new supply contracts and</li> </ul>	
- Domestic sales	1,082	1,015	67	7%	Market overviewcustomers were unwilling to build stock ahead of the outcome for the contract negotiations	
Production volume, thousand tonnes	5,114	5,673	(559)	(10%)	<ul> <li>Despite Y-o-Y stronger agricultural commodity prices and stabilization of local currencies versus USD, consumer confidence was fragile; most</li> </ul>	
Average export potash price, FCA (US\$/tonne)	188	242	(54)	(22%)	purchasing was done on a hand-to-mouth basis Sales	
Revenue	1,075	1,562	(487)	(31%)	<ul> <li>Sales volumes decrease by 13% Y-o-Y on the back of decreasing buying activity around the world</li> </ul>	
Net revenue <sup>1</sup>	892	1,309	(417)	(32%)	Profitability	
EBITDA <sup>2</sup>	611	933	(322)	(35%)	• EBITDA margin decline by 3% Y-o-Y was largely driven by unsupportive market dynamics in the absence of long-term contracts	
EBITDA margin <sup>3</sup> , %	69%	71%	(022) (2 pts)	(3%)	operational highlights • Net profit significant growth by 68% Y-o-Y was primarily caused by foreign exchange gain and fair value of swaps revaluation, which amounted to US\$ 729 mln	
FX and SWAP revaluation	729	(60)	789	na	Debt	
Net profit	935	556	379	68%	<ul> <li>The Company expects to maintain a sustainable level of financial leverage</li> </ul>	

1. Net Revenue represents Revenue net of freight, railway tariff and transshipment costs

2. EBITDA is calculated as Operating profit plus depreciation and amortization excluding one-off income/(expenses)

3. EBITDA margin is calculated as EBITDA divided by Net revenue

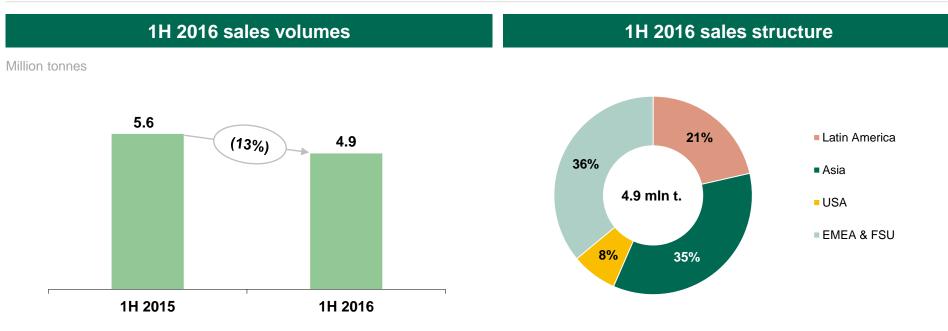


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# Challenging market environment kept downward pressure on Company's potash sales during 1H 2016

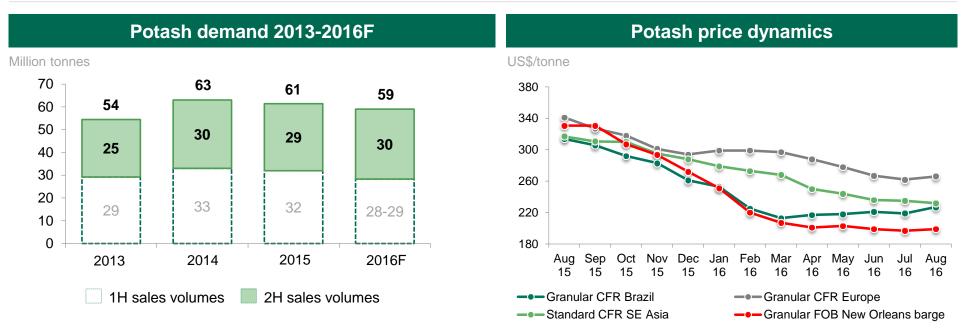




- High carry-over potash stocks and delayed Chinese and Indian contracts have curbed Y-o-Y global potash growth in 1H 2016, with potash prices having continued to decrease
- Company's results suffered from subdued demand conditions, which negatively impacted prices and sales volumes in 1H 2016
- Depressed potash prices over an extended period have inevitably affected average realized export price which was down by 22% Y-o-Y to \$188/t FCA
- Sales volumes were down by 13% compared to 1H 2015 mostly due to the lack of contracts with our main customers, India and China

### **Forward Potash Market Environment**





#### • 1H 2016 demand has been impacted by customer caution

- Customers expectation of resetting of the prices to lower levels
- The resumption of contract shipments to China set the stage for potash demand to potential stabilization
  - Potash prices are likely to have bottomed and increases are quite modest due seasonal pick up in some markets
  - Deferred demand in contract and spot markets is likely to drive industry demand to 30 million tonnes in 2H 2016

## 2016 Global demand is expected to be around 59 million tonnes URALKALI

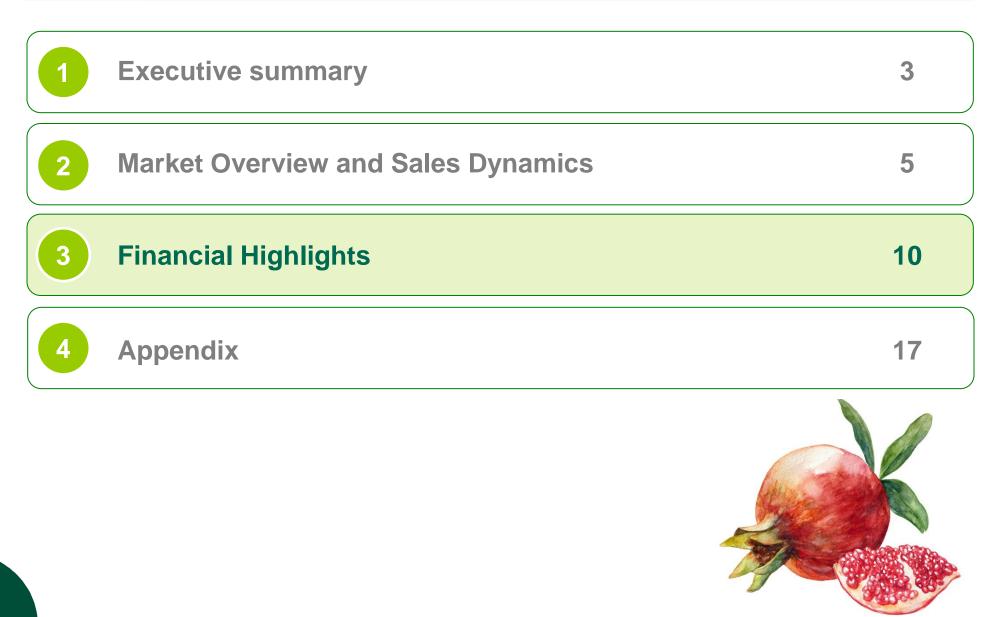


Markets	2015, mln t.	2016F, mln t.	Comments			
China	16.7	14.0	<ul> <li>Contract business in China is concluded</li> <li>Delayed contract and elevated 2015 end-year inventories are expected to lead to decline in potash demand this year compared to record high level in 2015</li> </ul>			
India	3.9	3.5	<ul> <li>Potash shipments picked up following the contract settlement</li> <li>Good levels of monsoon rainfall support potash demand this year</li> <li>Given dramatic Y-o-Y decline in potash imports in the first half of this year, potash imports for calendar year 2016 are expected to be below 2015 level</li> </ul>			
SEA & Oceania	9.3	8.9	<ul> <li>Following the settlement of the Chinese contract, slow demand recovery is expected 2H 2016</li> <li>Full-year demand is projected to fall below that of 2015 due to adverse weath conditions in 1Q 2016, and delayed China contract</li> </ul>			
Latin America	11.3	11.6	<ul> <li>The recovery of demand is likely to continue through 2H 2016</li> <li>Demand is expected to increase 3% Y-o-Y in 2016, supported by favourable farmers' economics</li> </ul>			
North America	8.0	8.5	<ul> <li>Demand is stable and expected to remain at current level</li> <li>Full-year demand is expected to grow due to increased crop acreage and favorable farmers' economics</li> </ul>			
EMEA & FSU	12.2	12.3	<ul> <li>2H 2016 demand is expected to revive given the pent-up demand from customers who deferred potash purchases in 1H 2016</li> <li>Full-year demand is forecast to increase by 1% Y-o-Y</li> </ul>			



- Global destocking cycle and absence of Chinese and Indian contracts curbed global potash demand growth in 1H 2016
- Although potash prices appear to have bottomed recently, they still remain at historically low levels
- The resumption of contract shipments to China and India revived market confidence
- We expect global potash demand to be down in 2016 with a forecast of 59 million tonnes from 61 million tonnes in 2015, reflecting the prolonged potash price negotiations with China and India and inventory destocking in major markets



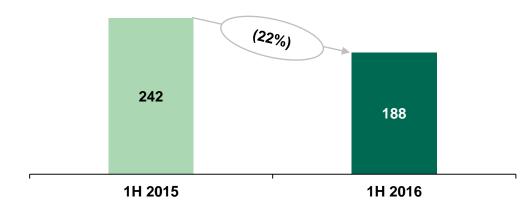


## Net revenue was under pressure as prices tumbled and volumes shrunk in 1H 2016



### Average export potash price, FCA

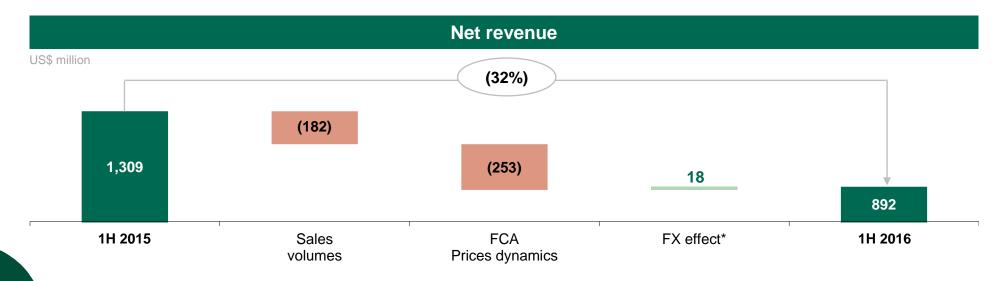
US\$/tonne



#### Comments

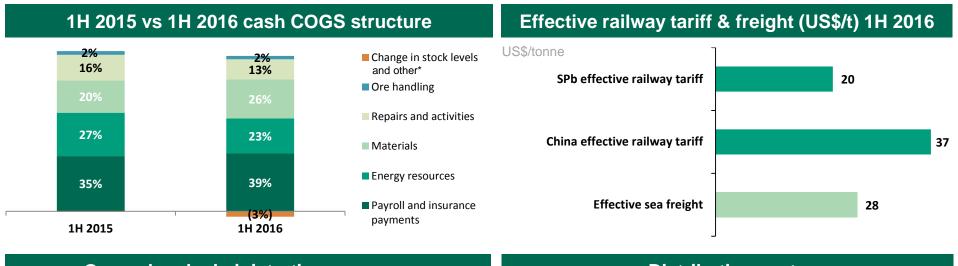
- Decrease in sales volumes to 4.9 million tonnes was triggered by decreasing buying activity around the world and slow down in demand growth for potash
- Gross revenue and net revenue declined significantly Y-o-Y (31% and 32% respectively) largely on the back of negative potash price (FCA) dynamics (down Y-o-Y by 22%) and shrinking sales volumes (down Y-o-Y by 13%)

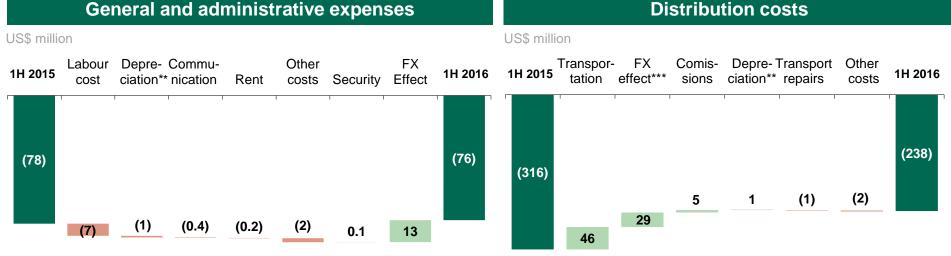
 Continuous RUB depreciation had a positive but rather negligible effect on overall Net revenue performance



## Favorable impact of RUB depreciation on cost structure provided support in 1H 2016 to Uralkali's continued focus on efficiency







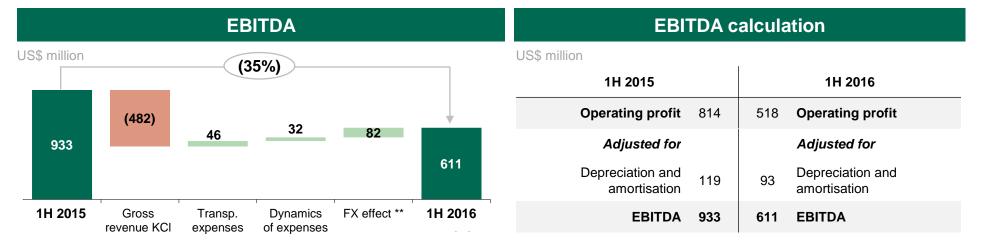
<sup>r</sup> Negative percentage in 1H 2016 is connected to growth of stock levels due to lower sales volumes

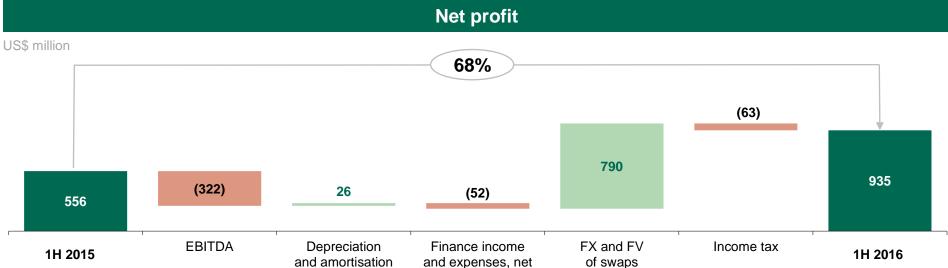
\*\* Including FX effect on depreciation

\*\*\*FX effect consists of: US\$ 24 mln FX effect on transportation expenses; US\$ 5 mln FX effect on distribution expenses other than transportation

## Downward pressure on potash sales volumes and prices resulted in 35% reduction in EBITDA Y-o-Y







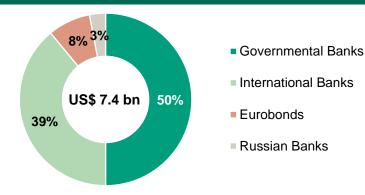
\*\*FX effect consists of: US\$(6) mln FX effect on other revenue, US\$34 mln FX effect on COGS, US\$13 mln FX effect on G&A, US\$24 mln FX effect on transportation expenses, US\$5 mln FX effect on distribution expenses (other than transportation) and US\$12 mln of FX effect on other operating expenses and other taxes

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## US\$ denominated loan portfolio represents natural hedge of export revenue



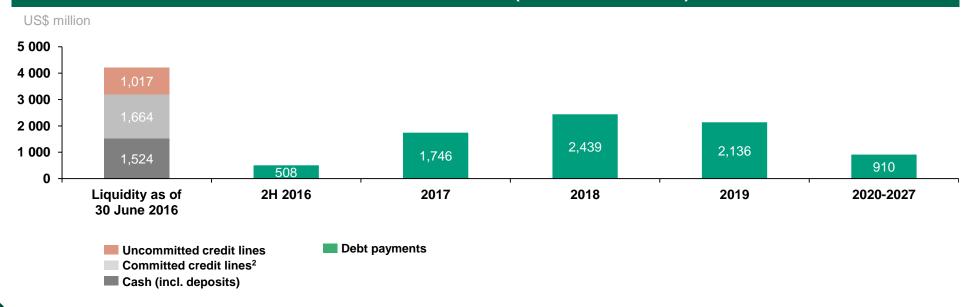
### Balanced loan portfolio June 30<sup>th</sup>, 2016



#### Loan portfolio overviews

- o Outstanding debt mostly denominated in US Dollars
- o 60% unsecured loans, 30% PXF, 10% REPO/pledged
- o 8% fix rate, 92% floating rate
- o 8% of debt is public (Eurobonds)
- Effective interest rate on loan portfolio was around 4.3%
- Debt portfolio is diversified across instruments, products and sources

#### Debt maturities schedule<sup>1</sup> (as of 30 June 2016)

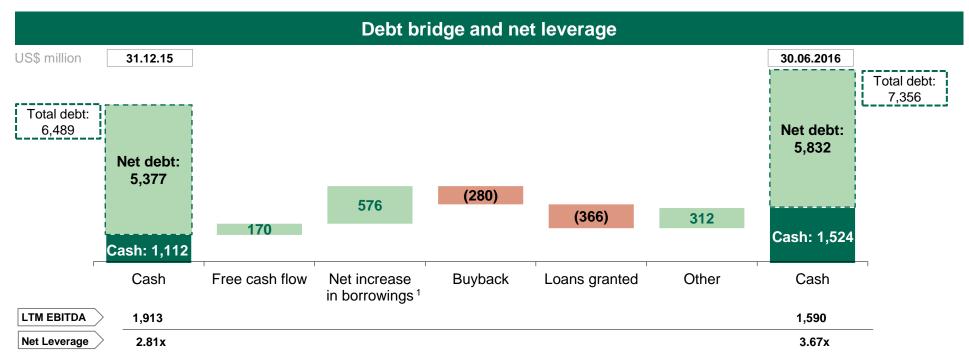


Group has signed lines with Sberbank in amount of US\$ 3.9bn, which will become available in 2017-2020

2.

## The Company has a balanced portfolio and stable leverage metrics





Credit Ratings						
Agency	Credit Rating	Outlook	Last Update	US\$ million	30 June 2016	
Moody's	Ba2	Stable	October 2015	Total debt (bank loans & eurobonds)	7,356	
S T A N D A R D	BB-	Nogotivo	December 2015	Cash <sup>2</sup>	1,524	
& P 0 0 R'S	DD-	Negative	December 2015	Net debt	5,832	
FitchRatings	BB-	Stable	October 2015	Net Debt/LTM EBITDA	3.67x	

2. Including deposits

## Sufficient level of operating cash flow enabled the Company to finance its CAPEX programme



#### **CAPEX<sup>1</sup>** overview **RUB** billion 14.5 Expansion 1.9 CAPEX: 66% 0.8 6.9 6.5 Expansion 1.0 CAPEX: 0.5 51% 1.8 4.9 3.2 1H 2015 1H 2016 US\$ 114 mln US\$ 206 mln Maintenance Greenfield projects Brownfield projects Other

#### Comments

#### Uralkali spent US\$ 206 mln (RUB 14.5 bln<sup>2</sup>) in 1H 2016

#### Maintenance CAPEX equaled US\$ 70 mln:

• The major part of maintenance expenses was attributable to purchase of new mining machines due for replacement

#### Expansion CAPEX equaled US\$ 136 mln:

They key investment projects were as follows:

- Ust-Yaiva (US\$ 76 mln) supply of ascension mechanisms, sinking of the shafts and construction of power facilities
- New mine Solikamsk-2 (US\$ 22 mln) the design is underway, start of shafts sinking
- Granulation (US\$ 14 mln) equipment has been ordered for all projects, works in Berezniki-3 are underway
- Increasing load at Berezniki-4 (US\$ 8 mln) completion of key stages
- Expansion of carnallite production (US\$ 4 mIn) expansion works are underway to increase productivity of the carnallite enrichment factory (preparation of facilities for carnallite extraction, reconstruction of the carnallite factory)
- Solikamsk-3 expansion (US\$ 3 mln) construction commencement (bases, metal construction)

2. Exchange rate US\$/RUB for 1H 2016: 70.26, 1H 2015: 57.40



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## **Summary results**

### **Income statement**



US\$ thousands	1H 2016	1H 2015	∆ <b>Y-o-Y</b>
Revenues	1,074,720	1,562,254	(487,534)
Cost of sales	(237,500)	(292,976)	55,476
Gross profit	837,220	1,269,278	(432,058)
Distribution costs	(238,004)	(316,076)	78,072
General and administrative expenses	(76,275)	(78,448)	2,173
Taxes other than income tax	(9,252)	(12,223)	2,971
Other operating income and expenses, net	4,575	(48,304)	52,879
Operating profit	518,264	814,227	(295,963)
Finance income	739,866	122,601	617,263
Finance expense	(152,875)	(273,776)	120,901
Profit before income tax	1,105,253	663,052	442,201
Income tax expense	(170,261)	(106,884)	(63,377)
Net profit for the period	934,992	556,168	378,826
Profit attributable to:			
Owners of the Company	935,048	554,087	380,961
Non-controlling interests	(56)	2,081	(2,137)
Net profit for the period	934,992	556,168	378,824
Earnings per share – basic and diluted (in US cents)	63.62	22.15	

## Key assets



### Existing Assets - 5 mines, 6 potash plants, 3 greenfield projects (Ust-Yayva, Polovodovo and Romanovo)



#### Berezniki-2

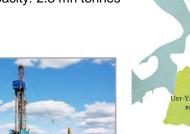
- · Potash plant and mine
- · Granular and standard potash
- · Capacity: 2.1 mn tonnes
- Reserves: 81.7 mn tonnes of ore

Berezniki-4



#### Berezniki-3

- Potash plant
- · Granular and standard potash
- Capacity: 2.3 mn tonnes ٠



### **Ust-Yayvinsky Field**

- Capacity: + 2.5 mn tonnes KCI in launch year 2020
- Reserves: 163.8 mn tonnes of ore



- - Greenfield licenses (3)



#### Solikamsk-1

- · Carnallite plant
- · Potash plant and mine
- Standard potash •
- Capacity: 1 mn tonnes ٠
- Reserves: 91.9 mn tonnes of ore



#### Solikamsk-3

- · Potash plant and mine
- Standard potash •
- · Capacity: 2.7 mn tonnes
- Reserves: 271 mn tonnes of ore

#### **Romanovsky Field**

· Preliminary estimated Mineral Resources : 385 mn tonnes of Sylvinite



#### Solikamsk-2

- · Potash plant and mine
- Granular and standard potash
- Capacity: 1.4 mn tonnes from 2015
- Reserves: 168.4 mn tonnes of ore



#### **Polovodovsky Field**

- Capacity: + 2.8 mn tonnes KCI in launch after 2020
- Mineral Resources: 1.57 bn tonnes of ore

1.JORC as of 1 January 2016

· Potash plant and mine

· Capacity: 3 mn tonnes

Reserves: 325.1 mn

Standard potash

tonnes of ore

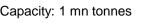
- ROMANOVSK BLOCK

Railways 111111

- EREZNIKI-3
  - Potash mines (5)

MOP Plants (6)









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Carnallite plant (1)

## Contacts



For more information please contact:

**Uralkali Investor Relations Department** 

+7 (495) 730-2371

ir@msc.uralkali.com