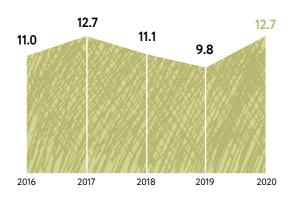
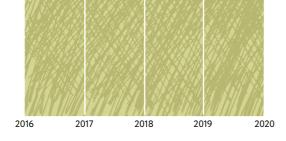
ABOUT THE COMPANY URALKALI > INTEGRATED ANNUAL REPORT 2020 RESILIENCE AND PROGRESS

## URALKALI IN FIGURES<sup>1</sup>





11.5

11.1

11.3

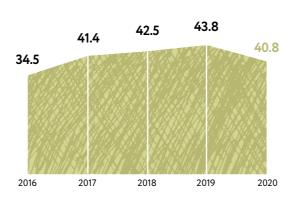
Sales volume, mln tonnes KCL

Production volume, mln tonnes KCL

12.0

10.8



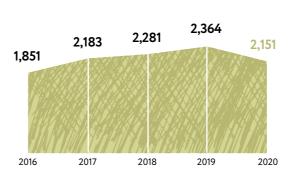


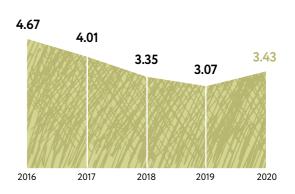
Average potash export price, FCA, USD per tonne

Unit cash COGS, USD per tonne



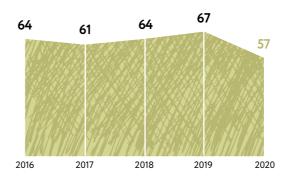
Despite the fact that in 2020 the global potash market experienced a difficult environment, Uralkali retained its leading position in the industry.

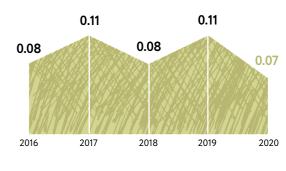




Net revenue, USD mln

Net debt/EBITDA for the last 12 months





EBITDA margin, %

Lost time injury frequency rate, LTIFR

 $<sup>^{1}</sup>$ Methodology for calculating is described in details in the Key Performance Indicators section, p. 44.